#### STBA – Strategic Plan

# Vision Statement (our future)

A hub for all beekeepers.

## Mission Statement (our purpose)

We support beekeeping education, advocacy and leadership.

### **Our Shared Expectations**

Our Shared expectations ensure we understand what we expect of each other:

| Executive                        | Members                   |
|----------------------------------|---------------------------|
| Professionalism to each other    | No Surprises              |
| Professional service delivery    | Strong communication      |
| Committed to deliver on promises | Support the executive     |
| Clear and relevant direction     | Actively contribute       |
| Champion the organisation        | Champion the organisation |
| Stay strategic                   |                           |
| Understand our roles             |                           |

## Our Core Values

Our Core Values guide the way we work and behave:

- **INCLUSIVE** be welcoming to all.
- **AUTHENTIC** being true to our beliefs, being who we say we are.
- **INTEGRITY** staying true to our values.
- **PASSIONATE** being truly engaged.
- **RESPECT** treating and thinking of others in high regard.

# **Our Key Priorities**

#### **Overarching priority:**

To advocate and lobby for the protection of floral resources, especially Leatherwood

Year 1: Governance, membership and partnership

- 1. To enhance Corporate Governance
  - Why improve transparency modernise our organisation work towards best practice part of a risk management plan
    - a. Review constitutional guidelines
    - b. Review accuracy of Executive position descriptions (if any)
    - c. Develop position descriptions if none available

- d. Clarity on accountability and responsibility of executive and members
- e. All committee members to undergo Governance training during first year on committee.
- f. Additional governance documents developed over time.
- Measures All position descriptions reviewed and endorsed by the Executive. XXX executive have completed governance training in year 1. XXX Constitution clauses reviewed and changes tabled at AGM. XXX Supporting governance documents developed and endorsed. XXX Governance documents uploaded to webpage.

#### 2. To improve our member value proposition Why – increase membership.

- decrease membership churn. meet expectations of our current membership. enable leadership opportunities.
- a. Review our current member value proposition (what do we offer?)
- b. Review our recent membership survey. (what do our members say?)
- c. Prioritise improvement measures. (what will we do better/differently?)
- d. Allocate resources to support improvement measures.
- e. Enhance leadership opportunities.

# Measures – Increased membership by XXX. Decreased membership churn by XXX Improved membership value proposition of XXX XXX Resources allocated appropriately. XXX New/existing opportunities supported (auspice/funding/programs/initiatives/internal/external).

# 3. To build collaboration and partnerships

#### Why –improve our relevance.

- work with key stakeholders. achieve collaborative goals (advocacy/education/leadership) increase funding opportunities. build sponsorship partnerships. stronger representation to government
- a. Develop a partnership prospectus.
- b. Explore grants and other funding opportunities as required.
- c. Identify key stakeholders STBA wish to collaborate with.
- d. (Explore, establish and implement MOU agreements.)???
- e. Research scholarship opportunities.
- Measures Partnership prospectus completed.
  - XXX funding opportunities pursued.
  - XXX key stakeholders identified and contacted.
  - XXX scholarship opportunities created.

# Our Key priorities year2-5: to discuss.